



Our Priorities

- 1. Commitment to Sustainability
- 2. Commitment to Community Investment
- 3. Commitment to Health & Safety

Data Centers



Data centers are critical infrastructure for our modern economy and daily lives.



Key Benefits

- 1. Significant tax revenue
- 2. Well-paying local jobs
- 3. Minimal traffic impacts
- 4. Improved local infrastructure
- 5. Increased local connectivity



Why Tucson?



Strategic Location



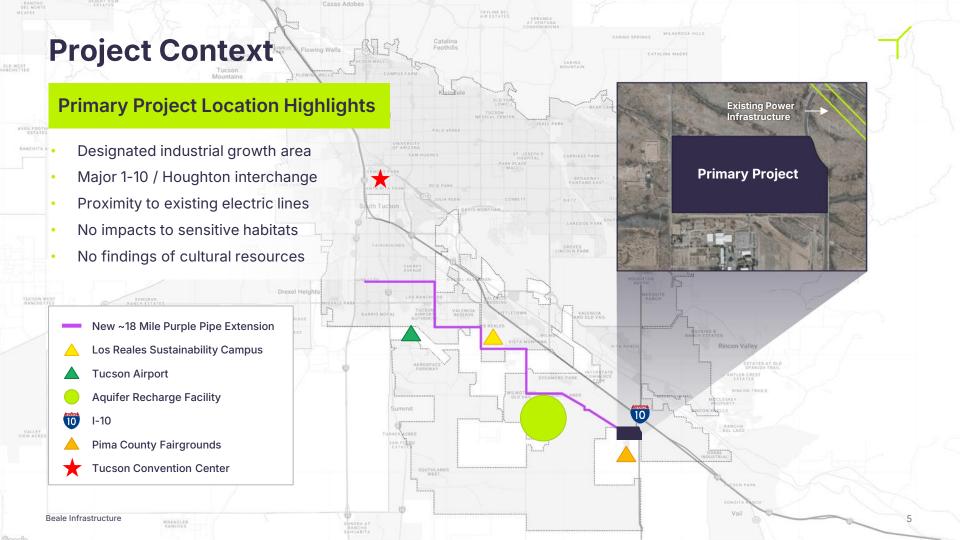
Water Stewardship



Strong Workforce



Power Availability

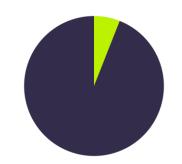


Water Stewardship



Project Blue will be Net Water Positive.

- Water Positivity
 Replenishing at least 100% of consumed water by investing in new water projects
- Investment in Renewable Water Infrastructure
 Committing over \$100M to bring reclaimed water
 access to southeast Tucson
- Operational Efficiency
 Designed with cooling technology that has industry-leading energy and water efficiency



6%

Tucson Water's reclaimed water portfolio allocated to the Primary and Secondary Project combined at full build out - less than 1% of Tucson Water's overall water portfolio.

Average Annual Reclaimed Water Allocation

TOTAL	Full	1910 AFY
Secondary Project	Full	1040 AFY
Primary Project	Full	870 AFY
Primary Project —	Initial	440 AFY

Power & Clean Energy



Project Blue is committed to prioritizing clean energy generation sources.

Net Zero by 2050
 Per TEP, no impact to TEP's Net Zero Emissions by 2050 goal.

Coal Retirements
 Per TEP, no impact to TEP's planned coal retirements by 2032.

- Clean Energy Sources
 Initial Phase made possible by new renewable projects.
- Future Phases
 Generation for future phases will be sourced through new RFPs.
- Protecting Customers
 The ESA with TEP is designed to ensure no risks or financial burdens are passed on to other customers.
- Backup Generators
 For emergencies only.

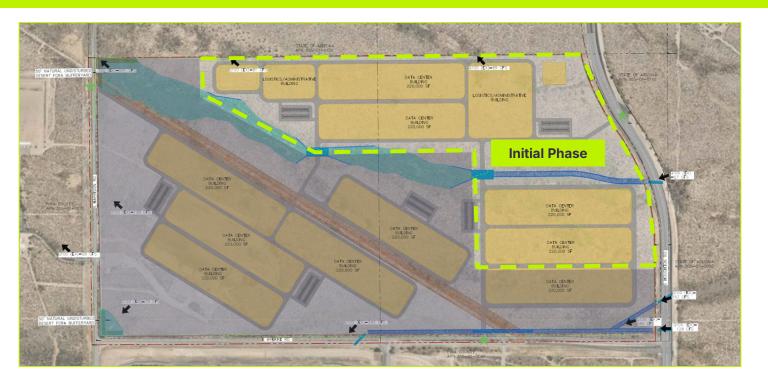


Potential Power Capacity			
Primary Project	Initial	250 - 350 MW	
	Full	400 - 600 MW	
Secondary Project	Full	500 - 700 MW	
TOTAL	Full	900 - 1300 MW	





Initial energy supply agreements and economic impacts based on the project's Initial Phase.



Economic Impact



Project Blue would be largest economic development project in Tucson's history.

Capital Investment

City Tax Revenue * Construction Jobs

Permanent Jobs Supported

Primary Project Initial Phase

\$3.6B

\$97M

3,000

180

Primary + Secondary Project Full Build

^{*}Direct tax revenue for the City of Tucson over 10 years. Combined State, County, City tax revenue is \$250M.

Community Investment & Sustainability



Project Blue will invest in programs and sustainable design features specific to Tucson.

Workforce Development

Example Partnerships:

- STEM Education Classes
- Apprenticeships & Internships
- Skills Certifications
- **Educator Workshops**

Example Partners:

- **Public School Districts**
- **Community Colleges**
- Universities

Sustainable Design Features



Tree **Planting**





Rainwater Harvesting



Public Green



EV Charging Onsite



Native Vegetation



Parking Lot Solar



Open Space Preservation

Project Blue

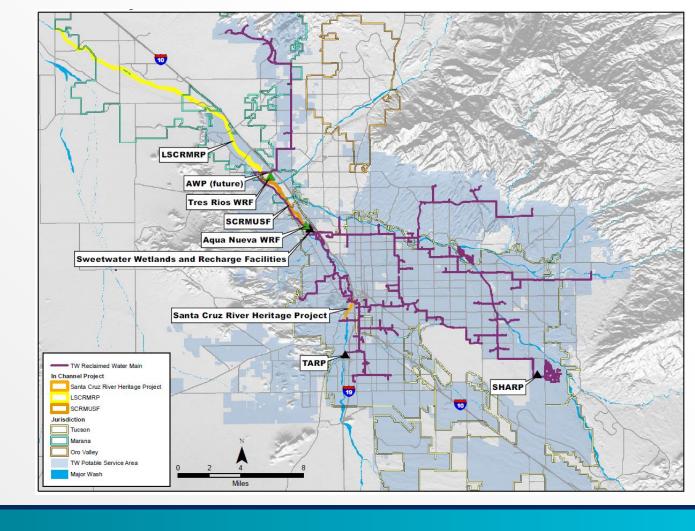
Community Meeting August 4th, 2025





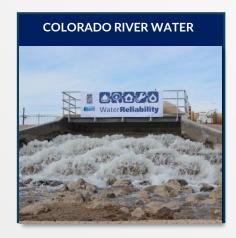
Reclaimed Water System

- System overview
- Sources of Supply
- Benefits
- Avoided costs
- Planning efforts





Tucson's Water Resources









In Storage: 5.9 Years

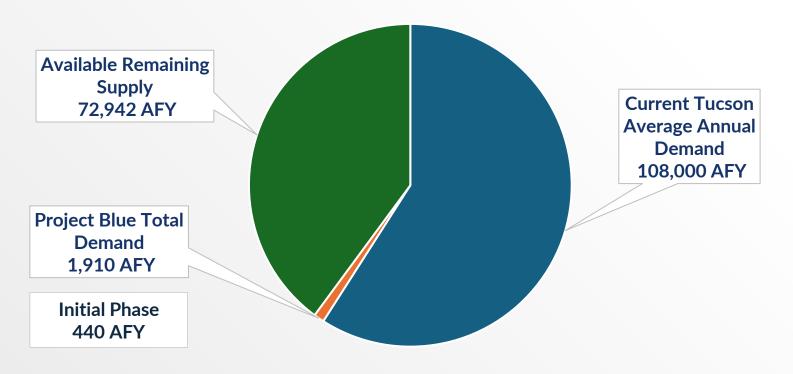
In Storage: 2.5 Years

In Storage: 59 Years

In Storage:
*supports
groundwater
health



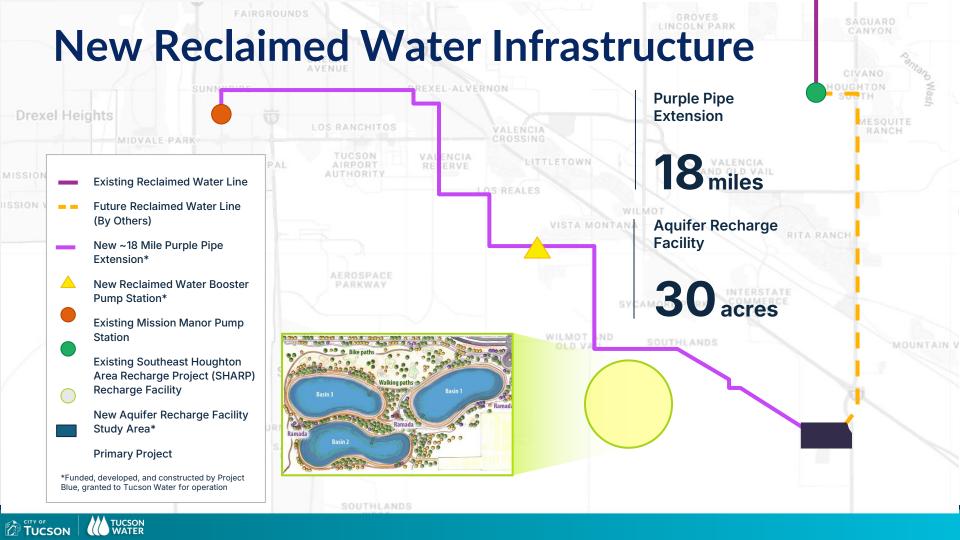
Tucson Water Supply Availability



*2014 Designation of Assured Water Supply (DAWS): 182,852 AF/yr physically, continuously, and legally available







Net Water Positive

- Replenish at least 100% of annual consumptive water use •
- Increase in water quantity, water quality, or access to water •
- Consumptive water use: The amount of potable and reclaimed water that is supplied to the sites
- Project Blue is required by contract to be 100% net water • positive

^{*}Mayor and Council have not yet formalized a water positivity policy, so the following categories and examples are subject to further discussion





Net Water Positive - Possible Investments

Category	Definition	Examples
Water Conservation	Investments that increase water efficiency	 Fixture replacements Low-income plumbing repair programs Turf reduction
System Efficiency	Investments to replace water system losses	 Leak detection technology Smart metering/Advanced Metering Infrastructure (AMI) Replacement of aging infrastructure
Supply Augmentation	Acquisition of new water sources	Long Term Storage Credits (LTSCs)CAP leases
Supply Restoration	Investments to treat unusable water or unlock for potable or reclaimed use	 Install treatment for PFAS or other contaminants to restore lost production capacity Advanced Water Purification
Nature Based Solutions	Investments in watershed protection	 Green Stormwater Infrastructure Rainwater Harvesting



One Water 2100 Plan

- "One Water" integrated approach that treats all water sources as valuable and interconnected
- The right water for the right purpose
- Community developed plan with robust stakeholder input to prioritize equity, resilience, and sustainability
- Scenario planning
- Community developed strategies and actions



https://tucsononewater.com/





Project Blue

Community Meeting August 4th, 2025



Energy Sustainability

- TEP remains committed to achieving net zero direct greenhouse gas emissions by 2050 and retiring all coal generation by 2032.
- Satisfying U.S. data center needs in areas with higher solar power potential creates more clean energy opportunities.
- TEP can serve initial phase of Project Blue from existing resources plus new clean energy resources coming online by 2027.
 - Energy for potential future phases would be developed through competitive "all-source" requests for proposals
 - Informed by energy needs and environmental targets.



Rates

- Customers with high, steady energy use levels support greater affordability for other customers.
 - More efficient use of grid through higher load factor
 - Make use of underutilized grid resources off peak
 - "Flattening the curve"
 - Rates more than cover additional cost of on-peak capacity
- Project Blue's service would be provided through energy supply agreements subject to Arizona Corporation Commission approval.
 - Commissioner comments have expressed support for protecting current customers from adverse impacts



Reliability

- Involves total grid: generation, transmission, distribution.
- Requires ongoing, around-the-clock work in all timeframes: long-term planning, seasonal upgrades, real-time operations, and rapid response.
- Subject to federal and state regulation:
 - Federal Energy Regulatory Commission
 - North American Electric Reliability Corporation
 - Arizona Corporation Commission
- TEP will not commit to serve new, large load customers without ensuring they won't compromise our top-tier, 99.9% reliability.
- Project Blue would fund grid upgrades that contribute to overall reliability.

